It is our employees who create the future societies and values to which AEON MALL aspires by the year 2030









What does the president think of the future of AEON MALL?



We want to be a company that interacts with customers not only in our malls, but in their daily lives in many ways, large and small.

In-house project: studio LIFE DESIGN

studio LIFE DESIGN is a project to reform our corporate culture through actions based on a future vision of our company and a vision for the future of consumers, customers, and society. Looking ahead to 2040 and 2050, this project engages in free-form backcasting to consider the kind of presence and role of AEON MALL in the year 2030, not only as a commercial facility, but also as a member of our local communities and societies. The discussions are recorded using graphic recording technology that visualizes the content of the discussions with diagrams and illustrations. We then disclose the content internally in a timely manner to enhance transparency.

Our Ideal Future

As a Life Design Developer that works with communities and produces ways of living for the future, our business is to provide solutions to the issues faced by local communities and society. serving as a core facility and social infrastructure for local communities.

The corporate culture required to achieve this vision

Creativity built on pioneering efforts

Employees who backcast, rather than think in terms of current business

A proactive attitude to take on new challenge

A willingness to discover issues, and turn solutions into businesses

An organization that executes toward our ideal future

A structure that encourages positive action

A culture that takes on new challenges

Activity Phase

Adjustment Phase (July 2021 to February 2022)

We envision the future beyond 2030 : from the perspective of the society : and our own company, and verbalize: our Ideal Vision for AEON MALL.

Using the verbalized vision as a compass, we consider the actions required to achieve our mission and

prepare for implementation.

Study Actions - Implementation Preparation Phase

(March 2022 to August, 2022)

Action Execution Phase (September 2022 -)

Execute actions toward becoming a company in which every employee is encouraged to discover issues and take on the challenge of creating businesses to solve these challenges.

Producer Highlights

Twenty-one producers were selected for the project through an open recruitment process. During the phase in which we summarized internal perspectives, discussions were divided into four themes to gain a multifaceted understanding of the Ideal Vision for AEON MALL.

The Ideal Vision for AEON **MALL** as a Business Partner

We want to work with a diverse range of partners, including individuals, leveraging their strengths and identities as we pursue common goals. To achieve this ideal, we believe we must create a new structure for our partnerships.



Manager, First Development Planning Yuri Shinka



Planning Department

Fumiko Tsukagoshi



Hiroshi Koriki

Fukutsu

AFON MALL

Emi Tatesawa

The Ideal Vision for AEON MALL in Community Development (Economic Zone Formation)

We want to create systems that foster the ongoing vitality of cities and local communities, and that provide lifestyles reflecting happiness in a variety of ways. To create vibrant cities, we must produce mechanisms to discover and resolve issues and possibilities from regional perspectives.



Manager, AEON MALI Yukari Yamakita



Planning Department Sagako Kon





Takahito Suzuki



Manager.





Yuko Yamamoto

The Ideal Vision for AEON MALL marketing, brand, and corporate communications

The Ideal Vision for AEON

MALL employees and

nurtures and evaluates employees fairly, fostering long-

term career relationships. To achieve this ideal, we must

create a corporate culture, human resources development,

and evaluation systems accepting of a variety of values and

organization We want our employees to inspire a diverse range of stakeholders, and our company to be an organization that

allowing individuals to express their true selves.

We want to be recognized as a company that stands by our customers and solves problems together. To accomplish this ideal, we must achieve co-creation marketing that builds value together with consumers and partners, as well as two-way communications that generates resonance with the value created.



Recruiting Group

Kanako

Masubuchi



Manager, Chushikoku









AFON MALL Iwaki Onahama Kohei Ohkawa

Sustainability Promotion Office

Conceptualizing the values and lifestyles of consumers in the

Sales Planning

Tetsuo Isshi

We considered perspectives of the social environment and the consumer, envisioning what life will be like for consumers in the year 2030. Imagining the changes in values and lifestyles, as well as the value we want to deliver as a company, we settled on the element of self-actualization, or the value of doing what one wants in both career and private life. We projected that various behaviors will change as a result of this value. We then discussed how to best support the self-actualized "refugees" who may be unsure of what they want, all while technological innovation continues to expand their options.

year 2030, and considering the value we will provide

Examples of consumer lifestyles in the year 2030, by age group

