FY2022 Highlights

We recorded higher revenue and profit for the consolidated fiscal year ended February 28, 2023. Operating revenue amounted to ¥398,244 million (+25.7% year on year), while operating income amounted to ¥43,979 million (+15.0%) and ordinary income amounted to ¥36,409 million (+11.9%). Extraordinary losses included losses of ¥3,037 million due to COVID-19 (¥4,075 million in the previous consolidated fiscal year), recorded as fixed costs during temporary closure periods. Extraordinary losses also included impairment loss of ¥4.461 million (¥3.302 million in the previous consolidated fiscal year), provision for loss on store closings of ¥2,017 million (no provision in the previous consolidated fiscal year), and loss on retirement of fixed assets in the amount of ¥2.499 million (¥759 million in the previous consolidated fiscal year) from promoting the revitalization of domestic and overseas malls. As a result, income before income taxes and other adjustments amounted to ¥24,592 million (-6.0% year on year). In addition, total income taxes increased ¥4,573 million year on year, mainly due to the recording of deferred tax assets in connection with the absorption-type merger of our subsidiary, OPA Co., Ltd. As a result, net income attributable to owners of parent decreased to ¥12,994 million (-32.6% year on year).

Performance by Segment

Our Domestic Business recorded higher revenue and profit, with operating revenue in the amount of ¥321,700 million (+23.2% year on year) and operating income of ¥34,114 million (+6.8%). Operating revenue and operating income were +17.0% and -35.0%, compared to fiscal 2019, which was not affected by COVID-19.

During the current consolidated fiscal year, we closed certain malls temporarily in the Tohoku region due to the Fukushima Prefecture earthquake that occurred on March 16. During the previous consolidated fiscal year, we closed a certain number of malls due to the declaration of a state of emergency following the spread of COVID-19 infections in Japan. However, we have operated malls normally through the current consolidated fiscal year, despite the emergence of a seventh wave of COVID-19 infections in July and an eighth wave in December. To attract more customers, we held special events at each mall. In addition, we implemented sales measures under various approaches, including TV commercials to promote the AEON MALL SDGs Festival held September 16 to September 27, as well as collaboration projects with specialty stores on Black Friday and year-end and New Year sales season, etc. As the transition to With-COVID continues in Japan, customer spending behavior has become more active over time. Specialty store sales at existing malls (85 malls) during the fourth quarter (December to February) grew +10.0%. As a result, sales at existing specialty stores in existing malls for the current consolidated fiscal year were up +10.0% year on year. Sales were down -9.2% compared with fiscal 2019 (83 malls).

The Company recorded operating revenue in China in the amount of ¥52,538 million (+21.8% year on year) and operating income of ¥6,634 million (-4.7%). We recorded ¥2,910 million as loss of impact of COVID-19, transferring fixed costs and other expenses incurred during temporary closure periods from operating costs to extraordinary losses. Operating revenue and operating income were +46.5% and +18.0% compared to fiscal 2019. Performance was impacted significantly due to severe restrictions on activities based on the Zero-COVID policy. This policy resulted in temporary closure of certain AEON MALL locations. The government was expected to strengthen large-scale economic stimulus measures in preparation for the Chinese Communist Party Congress in October, and we anticipated a recovery in consumption trends. However, the Zero-COVID policy continued after the conclusion of the Communist Party Congress, and temporary closures occurred intermittently in areas where there were cases of infection. The government relaxed the Zero-COVID policy on December 7, and our malls resumed operations. However, the outbreak of infections in the absence of behavioral restrictions resulted in many specialty stores closing due to the inability of employees to come to work. As a result, specialty store sales at existing malls (21 malls) during the consolidated fiscal year were down -18.1% compared with the previous consolidated fiscal year. Sales were down -14.1% compared with fiscal 2019 (19 malls).





Introduction

Operating Revenue Operating Income/Operating Margin (100 millions of ven) (100 millions of yen) 3.982 4.000 800 16.9 3,241 3,168 3,129 0 607 2,806 529 12.3 12.1 2 000 400 2019 2020 2018 2020 0 2018 2021 2022 (FY) 0 2019 2021 Operating Revenue Operating Income - Operating Margin



11.0

2022

382

439

(%)

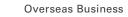
20

10

(FY)



Domestic Business





The Company recorded higher revenue and profit in Vietnam. Operating revenue amounted to ¥13,283 million (+124.2% year on year) and operating income in the amount of ¥3,063 million (compared with a loss of ¥83 million in the previous consolidated fiscal year). Operating revenue and operating income were +145.1% and +144.2%, compared to fiscal 2019. All specialty stores across all business types were open for business in our malls as the government shifted to a With-COVID policy. Customers flocked to our malls that offered leisure functions such as shopping, amusement, and dining. As a result of seasonal sales, Black Friday sales, and other sales promotion activities at each mall, specialty store sales at existing malls (6 malls) during the current consolidated fiscal year rose significantly at +110.1% compared with the previous consolidated fiscal year. Sales were up +39.6% compared with fiscal 2019 (4 malls).

The Company recorded operating revenue in Cambodia in the amount of ¥5,672 million (+89.0% year on year) and operating income of ¥1,145 million (+133.2%). Operating revenue and operating income were +40.9% and -3.2% compared to fiscal 2019. Restrictions on activities in the country were eased significantly. AEON MALL Sen Sok City (Phnom Penh City) sponsored a public broadcast event in the TV station studio located in the mall, sponsored sales promotion activities, held events, and engaged in other measures to attract more customers. As a result, specialty store sales at existing malls (2 malls) during the current consolidated fiscal year were up +61.3% compared with the previous consolidated fiscal year. Sales were down -8.0% compared with fiscal 2019 (2 malls).

The Company recorded higher revenue in Indonesia of ¥5,897 million (+66.9% year on year). We also recorded a ¥96 million improvement in operating loss to ¥987 million (compared with an operating loss of ¥1,084 million in the previous consolidated fiscal year). Compared to fiscal 2019, operating revenue increased +53.5% and operating income decreased ¥1,235 million yen. All of our malls in Indonesia returned to regular operating hours in April, and restrictions on the number of customers allowed in facilities were lifted in May, as the government lowered the level of activity restrictions in response to a decrease in the number of new COVID-19 infections. In August, AEON MALL BSD CITY (Tangerang City, Banten Province) held an educational and hands-on event related to local production for local consumption. The event catered to local children through an association of Indonesian organic farmers as part of an industry-academia-government collaboration and was featured on a leading local TV station. Activities like these aid the Company in our efforts to attract more customers through strengthening our brand. As a result, customer traffic at existing malls (3 malls) during the current consolidated fiscal year was up +36.0% compared with the previous consolidated fiscal year. Customer traffic was -24.9% compared with fiscal 2019 (2 malls).

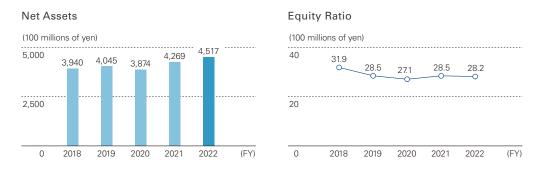
Assets, Liabilities, and Net Assets

Total assets amounted to ¥1,559,592 million, up ¥96,336 million compared to the end of the previous consolidated fiscal year. This result was mainly due to investments of ¥109,998 million, in excess of depreciation and amortization expense of ¥70,422 million, incurred for the opening of new malls, the revitalization of existing malls, and upfront costs for purchasing land for existing malls and for future mall development, leading to an increase in property, plant and equipment of ¥65,534 million. Also, deposits paid to affiliates increased ¥16,000 million and cash and deposits increased ¥5,534 million. In addition, we recorded a significant increase in cash due to the impact of foreign currency translation.

Total liabilities stood at ¥1,107,881 million, up ¥71,556 million from the end of the previous consolidated fiscal year. This result was mainly due to a decrease of ¥12,424 million yen in lease obligations (including lease obligations under current liabilities), and increases of ¥40,000 million in bonds (including current portion), ¥9,030 million in long-term debt (including current portion), ¥17,204 million in accounts payable-other related to facilities, and ¥8,493 million in deposits received from specialty stores.

Net assets totaled ¥451,711 million, up ¥24,779 million compared to the end of the previous consolidated fiscal year. This result was mainly due to an increase in retained earnings of ¥449 million stemming from the recording of ¥12,994 million

in net income attributable to owners of parent, payment of ¥11,377 million in dividends, and a decrease of ¥1,167 million in retained earnings due to the application of Accounting Standard for Revenue Recognition. At the same time, the Company recorded an increase of ¥23,316 million in foreign currency translation adjustments.



Cash Flows

Cash and cash equivalents ("Cash") as of the current consolidated fiscal year amounted to ¥101,101 million, up ¥18,127 million compared to the end of the previous consolidated fiscal year. Cash flows in the period under review were as follows:

Net cash provided by operating activities amounted to ¥101,490 million, compared to cash flows of ¥61,492 million in the previous consolidated fiscal year. This result was mainly due to income before income taxes and other adjustments of ¥24,592 million (¥26,149 million in the year-ago period), depreciation and amortization of ¥70,422 million (¥63,735 million in the year-ago period), and an increase in deposits received from specialty stores of ¥8,010 million (decrease of ¥22,122 million in the year-ago period). These amounts were offset in part by income taxes paid of ¥12,456 million (¥11,403 million in the year-ago period).

Net cash used in investing activities amounted to ¥103,276 million, compared to cash flows of ¥122,382 million in the previous consolidated fiscal year. This result was mainly due to payments for purchases of property, plant and equipment in the amount of ¥99,670 million (¥117,864 million in the previous consolidated fiscal year). These payments include those for facilities at THE OUTLETS KITAKYUSHU (Fukuoka Prefecture), which opened in the current consolidated fiscal year, and AEON MALL Meanchey (Phnom Penh, Cambodia). Other purchases such as those of land for existing malls, as well as upfront costs for the purchase of land for future development, also affected these results.

Net cash provided by financing activities amounted to ¥13,515 million, compared to net cash provided of ¥8,225 million for the same period in the previous fiscal year. This result was mainly due to proceeds from the issuance of bonds in the amount of ¥80,000 million (¥65,000 million in the previous consolidated fiscal year) and proceeds from long-term debt of ¥51,053 million (¥34,026 million in the previous consolidated fiscal year). During the same period, the Company made cash outlays for repayment of long-term debt of ¥46,670 million in the previous consolidated fiscal year), redemptions of bonds of ¥40,000 million (¥30,000 million in the previous consolidated fiscal year), *18,925 million in repayment of lease obligations (¥16,384 million in the previous consolidated fiscal year), and ¥11,377 million in dividend payments (¥10,239 million in the previous consolidated fiscal year).



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Outlook for FY2023

For our Overseas Business, the Chinese government relaxed the Zero-COVID policy on December 7, 2022. Economic activity and consumer behavior have been increasing rapidly under the With-COVID policy, and we expect mall sales to recover to a +30% year-on-year growth trajectory for fiscal 2023. In ASEAN, we expect double-digit growth across the region as a whole, supported by ongoing high economic growth, particularly in Vietnam.

We plan to open one new mall in China and one new logistics center in Cambodia during fiscal 2023. Our overseas business has entered a stage of expanding profits as a growth driver for the Company, and we will proceed in securing a pipeline to accelerate the opening of new malls in the future. At the same time, we are moving forward with renovations for new tenants, floor space expansions, and initiatives to improve our operations at existing malls.

Consumer behavior in Japan is picking up with the transition to With-COVID, including the policy to allow individuals a choice in wearing masks as of March 13, 2023. We expect mall sales to grow +10% for fiscal 2023. We plan to open four new properties during fiscal 2023. We intend to grow earnings at existing malls by pursuing aggressive floor space expansion and renovations, while opening new malls that take advantage of the characteristics of the locations where they are situated.

AEON MALL recognizes that returning profits to shareholders through improving earnings power is a key management priority. Our basic policy on income distribution emphasizes steady dividend payments to shareholders, while using internal reserves to invest in structural business improvements, including investments in growth businesses, new businesses, and other areas that strengthen our operating foundation. Our policy is to maintain a consolidated payout ratio of at least 30%.

We issue dividends twice annually, in the interim and at the end of the fiscal year, according to the provisions of Article 459, Paragraph 1 of the Companies Act. The Company's articles of incorporation state that dividends paid from surplus are to be determined by resolution of the board of directors.

At a meeting held on April 11, 2023, our board of directors resolved to pay year-end dividends of ¥25 per share, in line with our initial plan. In combination with an interim dividend of ¥25 per share, our annual dividend for the current consolidated fiscal year amounted to ¥50 per share. Consolidated payout ratio was 87.6%.

We expect the annual dividend for the next consolidated fiscal year to remain unchanged at ¥50 per share.

FY2023 Consolidated Results Earnings Plan (March 1, 2023 - February 29, 2024)

	Operating	Revenue	Operating	g Income	Ordinary	Income	Net Income Attributable to Owners of Parent		Net Income Per Share
	Million Yen	YoY (%)	Million Yen	YoY (%)	Million Yen	YoY (%)	Million Yen	YoY (%)	Yen
1st Half (March 1, 2023 - August 31, 2023)	220,000	113.3	27,500	120.5	22,500	121.4	15,000	210.6	65.91
Full Year	447,000	112.2	58,500	133.0	49,000	134.6	27,000	207.8	118.65

Policy on Dividends

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11-Year Financial Highlights

Operating revenue 161.427 176.931 202,024 228,754 280,276 292,136 290,088 319,813 398,244 280,088 319,813 398,244 200,081 398,244 38,228 319,813 398,244 200,081 391,214 38,228 302,231 311,10 312,076 324,138 280,088 319,813 338,244 200,323 321,318 280,088 319,813 338,244 200,323 322,311 100,313 311,10 332,338 322,318 101,041 114,401 338,244 200,333 398,244 200,333 398,244 200,333 398,244 200,333 398,244 200,333 398,244 200,333 398,244 200,333 399,248 310,441 114,401 332,333 341,333 341,343 341,14 200,333 399,334 391,345 341,14 200,333 391,333 391,334 341,14 200,333 391,334 341,14 200,333 391,334 341,14 200,333 391,333 391,333 391,333 391,322,343		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2022
Operation and amortivation 41,743 42,227 41,872 43,870 44,935 49,211 52,987 60,744 34,394 98,226 43,979 Operating morgin (%) 25.9 23.9 20.5 18.1 116.7 17.1 16.8 18.8 12.3 12.1 11.0 13.8 EBTCA 63,365 66,173 71,447 75,996 82,903 82,664 96,227 17.083 92,918 11.4,010 13.8 12.1 11.0 13.8 10.0 14.4 10.0 83.0 China (11,411) 0.3009 16,529 (4,448) 13.451 (1,132) (455) 5,622 2,236 6,588 6,633 32.008 33.008 24.15 52.600 30.979 33.048 24.15 52.600 30.979 33.048 24.15 52.600 33.057 33.08 34.239 12.12 13.0 30.66 35.768 12.248 102.297 75.03 Deprediation and amortization 21,812 20,440	Consolidated Fiscal Year											Millions of Yen	Thousands of U.S Dollars (Note
Operation margin (%) 25.9 23.9 20.5 19.1 16.7 17.1 16.9 18.8 12.3 12.1 111.0 EBITDA 63,365 66,173 71,447 75,959 82,963 87,864 95,627 117,653 92,961 101,964 114,400 83,804 Segment proft	Operating revenue	161,427	176,931	203,902	229,754	269,793	288,111	312,976	324,138	280,688	316,813	398,244	2,920,964
EBITAL 63.365 66,173 71,447 75,969 82,993 82,694 95,627 117,653 92,991 101,964 114,401 939,0 Sagment profit	Operating income	41,743	42,227	41,872	43,870	44,935	49,211	52,987	60,794	34,394	38,228	43,979	322,574
Segment profit Virtual	Operating margin (%)	25.9	23.9	20.5	19.1	16.7	17.1	16.9	18.8	12.3	12.1	11.0	11.0
China (1,411) (2,306) (3,529) (4,448) (3,451) (1,132) (453) 5,622 2,298 6,638 6,634 ASEAN (105) (536) (944) (1,013) (348) 999 2,686 1,474 (701) 3,205 22,3 Japan 43,260 45,069 46,346 49,322 48,716 50,047 52,415 52,400 30,597 31,445 34,114 250,72 Capital acconduture 67,960 11,489 119,953 20,215 163,407 190,100 217,017 99,633 59,738 12,243 101,2297 750,50 Capital acconduture 63,262 14,382 76,152 61,785 73,646 80,616 90,600 133,645 61,621 61,492 101,490 144,44 Orient flows from operating activities 35,493 73,446 83,122 44,841 91,199 22,808 12,448 82,973 101,101 Cash indow from operating activities 36,292 10,701 10	EBITDA	63,365	66,173	71,447	75,959	82,993	87,654	95,627	117,653	92,981	101,964	114,401	839,093
ASEAN (105) (639) (944) (1,013) (248) 999 2.886 1.474 (701) 3.205 Japan 43,260 45,069 46,346 49,322 48,716 50,074 52,415 52,460 30,597 31,945 34,114 250. Natincome attributable to owners of parent 12,885 23,430 24,639 28,627 30,564 33,583 34,229 10,861 19,293 43,114 250. Deprecision and amortization 21,617 23,445 29,574 32,088 38,088 38,434 42,404 56,858 85,858 63,735 70,422 101,499 744. Cash flows from operating activities 63,226 44,382 76,152 61,785 73,846 80,616 90,600 133,645 61,621 61,492 101,499 744. Cash flows from financing activities 33,292 59,096 67222 53,552 64,223 55,141 11,4368 12,4000 82,973 101,01 741. Cash flow	Segment profit												
Japan 43,260 45,069 46,346 49,322 48,716 50,074 52,415 52,460 30,597 31,945 34,114 250,2 Net income attributable to owners of parent 21,865 23,430 24,613 24,637 30,542 33,558 34,239 (1,864) 19,278 12,994 955, Capital sependiture 67,806 114,889 28,574 32,02715 163,407 190,100 21,111 956,335 59,738 12,224 102,227 1516,556 Cash flows from innancing activities 63,226 44,382 76,152 61,785 73,646 80,616 90,600 133,645 61,621 61,492 101,400 744,4 Cash flows from financing activities 33,929 55,040 73,446 82,12 44,841 91,199 22,809 12,224 802,273 101,400 744,4 Cash flows from financing activities 33,929 550,006 73,846 80,616 90,001 124,091 143,232 110,101 71,00 744,3 <	China	(1,411)	(2,306)	(3,529)	(4,448)	(3,451)	(1,132)	(453)	5,622	2,296	6,958	6,634	48,660
Net income attributable to owners of parent 21,865 23,430 24,513 24,639 28,627 30,542 33,538 34,239 (1,864) 19,278 12,994 95,6 Capital expenditure 67,980 114,859 181,953 20,7215 163,407 190,100 217,101 99,653 55,738 122,243 102,297 107,422 106,227 107,422 107,297 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,422 101,490 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,422 107,423 107,170 107,22 107,833 106,5589 37,862 (2,822) (60,809) 11,769 107,91 107,91 107,91 107,91 107,91 107,91 107,91 107,91 107,91 107,91 107,91 101,101 103,85589 37,862 (1,82,85 1,81,97 1,91,91 143,92 101,101 101,91 101,91 101,91 <td>ASEAN</td> <td>(105)</td> <td>(536)</td> <td>(944)</td> <td>(1,013)</td> <td>(348)</td> <td>248</td> <td>999</td> <td>2,686</td> <td>1,474</td> <td>(701)</td> <td>3,205</td> <td>23,510</td>	ASEAN	(105)	(536)	(944)	(1,013)	(348)	248	999	2,686	1,474	(701)	3,205	23,510
Capital expenditure 67960 114,859 181,953 202,215 183,407 190,100 217,101 99,633 59,738 122,243 102,297 Depreciation and amortization 21,621 23,945 23,957 33,068 38,443 42,640 56,558 58,566 63,735 70,422 51,66 Cash flows from operating activities 35,493 17,232 54,994 73,446 80,016 90,600 133,495 61,621 61,625 101,490 Cash flows from financing activities 35,493 17,232 54,994 73,446 8,312 46,841 91,993 185,5899 37,862 (2,821) (60,890) (1,780) Cash and cash equivalents 39,292 59,096 67,222 53,652 69,593 54,223 55,414 114,308 124,090 82,73 101,101 Net assets 1,079,22 1,205,30 1,438,25 1,481,25 1,481,25 1,481,25 1,481,25 1,481,25 1,585,593 33,041 3,030,21 1,393,501 1,445,55	Japan	43,260	45,069	46,346	49,322	48,716	50,074	52,415	52,460	30,597	31,945	34,114	250,218
Depreciation and amortization 21,621 23,945 29,574 32,088 38,058 38,443 42,640 56,858 58,586 63,735 70,422 516,62 Cash flows from formating activities 63,226 44,382 76,152 61,785 73,646 80,616 90,000 133,645 61,621 61,492 101,490 74,44 Cash flows from financing activities 33,225 44,841 91,199 22,808 12,244 8,225 13,515 (13,02) 144,368 124,080 82,973 101,101 143,06 744,08 74,45 74,45 75,102 141,13,08 124,080 82,973 101,101 143,06 744,08 75,101 143,06 744,08 75,101 143,06 744,08 75,101 143,08 142,080 82,973 101,101 143,07 75,101 143,08 142,080 82,973 101,101 143,07 153,96 16,21,29 146,259 1,685,46 1,731,11 1,658,23 1,830,21 1,938,77 144 Dividends	Net income attributable to owners of parent	21,865	23,430	24,513	24,639	28,527	30,542	33,538	34,239	(1,864)	19,278	12,994	95,309
Cash flows from operating activities 63,226 44,382 76,152 61,785 73,646 80,616 90,600 133,645 61,621 61,492 101,490 744,3 Cash flows from financing activities 35,493 17,232 54,994 73,446 8,312 44,841 91,199 22,808 12,244 8,225 13,515 99,1 Cash and cash equivalents 33,292 59,096 67,222 55,652 69,593 54,223 55,141 114,368 124,080 82,973 101,101 744,3 Per-Share Dat 76,152 61,783 (84,547) 10,72 (51,383) (84,547) 114,368 124,080 82,973 101,101 744,3 Cash and cash equivalents 39,292 59,096 67,222 55,652 69,593 54,223 55,414 114,368 124,080 82,973 101,101 74,43 Net assets 1,07,922 1,295,30 1,484,377 1,539,36 1,42,23 164,417 1,559,	Capital expenditure	67,960	114,859	181,953	207,215	163,407	190,100	217,101	99,633	59,738	122,243	102,297	750,315
Cash flows from financing activities 35,493 17,232 54,994 73,446 8,312 44,841 91,199 22,808 12,244 8,225 13,515 99,7 Free cash flow (6,525) (2,761) (51,353) (64,547) 10,072 (61,393) (65,589) 37,862 (2,822) (60,890) (1,786) (13,20) Cash and cash equivalents 39,292 59,096 67,222 53,652 69,593 54,223 55,414 114,368 124,060 82,973 101,101 741,2 Per-Share 109,73 106,96 107,58 10,843 125,45 134,29 147,45 150,50 (8,19) 84,72 57,10 00 Dividends 22.00 22.00 22.00 22.00 22.00 22.00 38,00 40,00 40,00 50.00 60 Consolidated Fiscal Year-End 1,23,781 1,203,211 1,394,199 1,463,256 1,559,592 11,438,2 14,438 440,452 387,363 39	Depreciation and amortization	21,621	23,945	29,574	32,088	38,058	38,443	42,640	56,858	58,586	63,735	70,422	516,518
Free cash flow (6,525) (2,71) (51,353) (84,547) 10,072 (61,393) (85,589) 37,862 (2,222) (60,890) (1,786) Cash and cash equivalents 33,292 59,096 67,222 53,652 69,593 54,223 55,414 114,368 124,090 82,973 101,101 741,6 Per-Share Dat Ven Ven Ven Ven Ven U.S. Delard Net income 109,73 106.96 107.58 108.43 125.45 134.29 147.45 150.50 (8.19) 84.72 57.10 0 Net assets 1,079.22 1,295.30 1,438.25 1,481.77 1,539.36 1,642.59 1,685.46 1,731.11 1,658.23 1,830.21 1,935.77 14 Dividends 22.00 22.00 22.00 22.00 38.00 40.00 40.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	Cash flows from operating activities	63,226	44,382	76,152	61,785	73,646	80,616	90,600	133,645	61,621	61,492	101,490	744,390
Cash and cash equivalents 39,292 59,096 67,222 53,652 69,593 54,223 55,414 114,368 124,060 82,973 101,101 741,6 Per Share Data	Cash flows from financing activities	35,493	17,232	54,994	73,446	8,312	44,841	91,199	22,808	12,244	8,225	13,515	99,133
PerShare Data vm us: Dollared Net income 109.73 106.96 107.58 108.43 125.45 134.29 147.45 150.50 (8.19) 84.72 57.10 0 Net income 1,079.22 1,295.30 1,438.25 1,481.77 1,539.36 1,642.59 1,685.66 1,731.11 1,658.23 1,830.21 1,935.77 144 Dividends 22.00 22.00 22.00 22.00 35.00 38.00 40.00 40.00 50.00	Free cash flow	(6,525)	(2,761)	(51,353)	(84,547)	10,072	(61,393)	(85,589)	37,862	(2,822)	(60,890)	(1,786)	(13,099)
Net income 109.73 106.96 107.58 108.43 125.45 134.29 147.45 150.50 (8.19) 84.72 57.10 Net assets 1,079.22 1,295.30 1,438.25 1,481.77 1,539.36 1,642.59 1,685.46 1,731.11 1,658.23 1,830.21 1,935.77 14 Dividends 22.00 22.00 22.00 22.00 22.00 35.00 38.00 40.00 40.00 50.00 50.00 10 Consolidated FiseJ Year-End	Cash and cash equivalents	39,292	59,096	67,222	53,652	69,593	54,223	55,414	114,368	124,080	82,973	101,101	741,536
Net assets 1,079.22 1,295.30 1,438.25 1,481.77 1,539.36 1,642.59 1,685.46 1,731.11 1,685.23 1,830.21 1,935.77 14 Dividends 22.00 22.00 22.00 22.00 22.00 27.00 35.00 38.00 40.00 40.00 50.0	Per-Share Data											Yen	U.S. Dollars (Note)
Dividends 22.00 22.00 22.00 22.00 22.00 35.00 38.00 40.00 40.00 50.00 50.00 Tousands on the thousands Consolidated Fiscal Year-End 500.00 500.50 77.518 4160.455 440.49.49 5.825,1 500.75 666.076 709.69 757.59 79.41.930 5.825,1 500.75	Net income	109.73	106.96	107.58	108.43	125.45	134.29	147.45	150.50	(8.19)	84.72	57.10	0.42
Consolidated Fiscal Year-End Multions of Year Multions of Year Multions of Year Total assets 630,887 759,245 900,957 974,970 1,012,758 1,123,781 1,203,211 1,381,217 1,394,199 1,463,256 1,559,592 11,438,92 Net assets 217,776 298,526 332,536 339,849 356,203 385,561 394,059 404,522 387,486 426,931 451,711 3,313,71 1,404,955 440,495 3,230,82 1nterest-bearing debt 220,146 190,366 253,798 334,406 360,292 405,749 506,975 666,076 709,659 757,593 794,199 5,825,71<	Net assets	1,079.22	1,295.30	1,438.25	1,481.77	1,539.36	1,642.59	1,685.46	1,731.11	1,658.23	1,830.21	1,935.77	14.20
Total assets630,887759,245900,957974,9701,012,7581,123,7811,203,2111,381,2171,394,1991,463,2561,559,592Net assets217,776298,526332,536339,849356,203385,561394,059404,522387,486426,931451,7113,313,71Equity215,046295,124327,708333,547350,073373,572383,393393,849377,318416,455440,4953,230,82Interest-bearing debt220,146190,366253,798334,406360,292405,749506,975666,076709,659757,593794,199Financial IndicatorsEquity ratio (%)34.138.936.434.234.633.231.928.527.128.528.2ROA (Ratio of net income to equity) (%)10.79.27.97.58.38.48.98.8(0.5)4.93.0ROA (Ratio of net income to total assets) (%)3.73.43.02.62.92.92.92.6(0.1)1.33.0ROC (Return on invested capital) (%)4.94.54.44.64.44.32.22.42.5D/E ratio (times)0.80.40.50.80.80.91.11.51.51.61.5PER (Price earnings ratio) (times)19.026.321.414.713.716.612.310.1-19.031.1 </td <td>Dividends</td> <td>22.00</td> <td>22.00</td> <td>22.00</td> <td>22.00</td> <td>27.00</td> <td>35.00</td> <td>38.00</td> <td>40.00</td> <td>40.00</td> <td>50.00</td> <td>50.00</td> <td>0.37</td>	Dividends	22.00	22.00	22.00	22.00	27.00	35.00	38.00	40.00	40.00	50.00	50.00	0.37
Net assets 217,776 298,526 332,536 339,849 356,203 385,561 394,059 404,522 387,486 426,931 451,711 3,313,1 Equity 215,046 295,124 327,708 333,547 350,073 373,572 383,393 393,849 377,318 416,455 440,495 3,20,85 1 1 1 1 3,20,85 1 1 1 1 1 3,313,1 1 1 3,30,1 1 3,313,1 1 1 1 1 1 1 1 1 1 3,31,1 1 3,31,1 1 3,31,1 1 3 <t< td=""><td>Consolidated Fiscal Year-End</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Millions of Yen</td><td>Thousands of U.S. Dollars (Note)</td></t<>	Consolidated Fiscal Year-End											Millions of Yen	Thousands of U.S. Dollars (Note)
Equity 215,046 295,124 327,708 333,547 350,073 373,572 383,393 393,849 377,318 416,455 440,495 3,230,8 3,230,8 Interest-bearing debt 220,146 190,366 253,798 334,406 360,292 405,749 506,975 666,076 709,659 757,593 794,199 5,825,1 Financial Indicators Equity ratio (%) 34.1 38.9 36.4 34.2 34.6 33.2 31.9 28.5 27.1 28.5 28.2 ROE (Ratio of net income to equity) (%) 10.7 9.2 7.9 7.5 8.3 8.4 8.9 8.8 (0.5) 4.9 3.0 ROC (Ratio of net income to total assets) (%) 3.7 3.4 3.0 2.6 2.9 2.9 2.9 2.6 (0.1) 1.3 0.9 ROIC (Return on invested capital) (%) - - 4.9 4.5 4.4 4.6 4.4 4.3 2.2 2.4 2.5 D/E ratio (times) 1.0 0.6 0.7 1.0 1.0 1.1 1.5 1.6 <	Total assets	630,887	759,245	900,957	974,970	1,012,758	1,123,781	1,203,211	1,381,217	1,394,199	1,463,256	1,559,592	11,438,996
Interest-bearing debt 220,146 190,366 253,798 334,406 360,292 405,749 506,975 666,076 709,659 757,593 794,199 5,825,1 Financial Indicators Equity ratio (%) 34.1 38.9 36.4 34.2 34.6 33.2 31.9 28.5 27.1 28.5 28.2 ROE (Ratio of net income to equity) (%) 10.7 9.2 7.9 7.5 8.3 8.4 8.9 8.8 (0.5) 4.9 3.0 ROA (Ratio of net income to total assets) (%) 3.7 3.4 3.0 2.6 2.9 2.9 2.6 (0.1) 1.3 0.9 ROIC (Return on invested capital) (%) - - 4.9 4.5 4.4 4.6 4.4 4.3 2.2 2.4 2.5 D/E ratio (times) 1.0 0.6 0.7 1.0 1.0 1.3 1.6 1.8 1.8 1.8 Net D/E ratio (times) 0.8 0.4 0.5 0.8 0.8 0.9 1.1 1.5 1.6 1.5 PER (Price earnings ra	Net assets	217,776	298,526	332,536	339,849	356,203	385,561	394,059	404,522	387,486	426,931	451,711	3,313,122
Financial Indicators Equity ratio (%) 34.1 38.9 36.4 34.2 34.6 33.2 31.9 28.5 27.1 28.5 28.2 ROE (Ratio of net income to equity) (%) 10.7 9.2 7.9 7.5 8.3 8.4 8.9 8.8 (0.5) 4.9 3.0 ROA (Ratio of net income to total assets) (%) 3.7 3.4 3.0 2.6 2.9 2.9 2.9 2.6 (0.1) 1.3 0.9 ROIC (Return on invested capital) (%) - - 4.9 4.5 4.4 4.6 4.4 4.3 2.2 2.4 2.5 D/E ratio (times) 1.0 0.6 0.7 1.0 1.0 1.3 1.6 1.8 1.8 Net D/E ratio (times) 0.8 0.4 0.5 0.8 0.9 1.1 1.5 1.6 1.5 PER (Price earnings ratio) (times) 19.0 26.3 21.4 14.7 13.7 16.6 12.3 10.1 19.0 31.1	Equity	215,046	295,124	327,708	333,547	350,073	373,572	383,393	393,849	377,318	416,455	440,495	3,230,860
Equity ratio (%)34.138.936.434.234.633.231.928.527.128.528.2ROE (Ratio of net income to equity) (%)10.79.27.97.58.38.48.98.8(0.5)4.93.0ROA (Ratio of net income to total assets) (%)3.73.43.02.62.92.92.92.6(0.1)1.30.9ROIC (Return on invested capital) (%)4.94.54.44.64.44.32.22.42.5D/E ratio (times)1.00.60.71.01.01.01.31.61.81.81.8Net D/E ratio (times)0.80.40.50.80.80.91.11.51.51.61.5PER (Price earnings ratio) (times)19.026.321.414.713.716.612.310.119.031.1	Interest-bearing debt	220,146	190,366	253,798	334,406	360,292	405,749	506,975	666,076	709,659	757,593	794,199	5,825,137
ROE (Ratio of net income to equity) (%)10.79.27.97.58.38.48.98.8(0.5)4.93.0ROA (Ratio of net income to total assets) (%)3.73.43.02.62.92.92.92.6(0.1)1.30.9ROIC (Return on invested capital) (%)4.94.54.44.64.44.32.22.42.5D/E ratio (times)1.00.60.71.01.01.01.31.61.81.81.8Net D/E ratio (times)0.80.40.50.80.80.91.11.51.51.61.5PER (Price earnings ratio) (times)19.026.321.414.713.716.612.310.119.031.1	Financial Indicators												
ROA (Ratio of net income to total assets) (%) 3.7 3.4 3.0 2.6 2.9 2.9 2.9 2.6 (0.1) 1.3 0.9 ROIC (Return on invested capital) (%) - - 4.9 4.5 4.4 4.6 4.4 4.3 2.2 2.4 2.5 D/E ratio (times) 1.0 0.6 0.7 1.0 1.0 1.3 1.6 1.8 1.8 1.8 Net D/E ratio (times) 0.8 0.4 0.5 0.8 0.8 0.9 1.1 1.5 1.6 1.5 PER (Price earnings ratio) (times) 19.0 26.3 21.4 14.7 13.7 16.6 12.3 10.1 19.0 31.1	Equity ratio (%)	34.1	38.9	36.4	34.2	34.6	33.2	31.9	28.5	27.1	28.5	28.2	
ROIC (Return on invested capital) (%)4.94.54.44.64.44.32.22.42.5D/E ratio (times)1.00.60.71.01.01.01.31.61.81.81.8Net D/E ratio (times)0.80.40.50.80.80.91.11.51.51.61.5PER (Price earnings ratio) (times)19.026.321.414.713.716.612.310.119.031.1	ROE (Ratio of net income to equity) (%)	10.7	9.2	7.9	7.5	8.3	8.4	8.9	8.8	(0.5)	4.9	3.0	
D/E ratio (times) 1.0 0.6 0.7 1.0 1.0 1.0 1.3 1.6 1.8 1.8 1.8 Net D/E ratio (times) 0.8 0.4 0.5 0.8 0.8 0.9 1.1 1.5 1.5 1.6 1.5 PER (Price earnings ratio) (times) 19.0 26.3 21.4 14.7 13.7 16.6 12.3 10.1 19.0 31.1	ROA (Ratio of net income to total assets) (%)	3.7	3.4	3.0	2.6	2.9	2.9	2.9	2.6	(0.1)	1.3	0.9	
Net D/E ratio (times) 0.8 0.4 0.5 0.8 0.8 0.9 1.1 1.5 1.6 1.5 PER (Price earnings ratio) (times) 19.0 26.3 21.4 14.7 13.7 16.6 12.3 10.1 — 19.0 31.1	ROIC (Return on invested capital) (%)	_	_	4.9	4.5	4.4	4.6	4.4	4.3	2.2	2.4	2.5	
PER (Price earnings ratio) (times) 19.0 26.3 21.4 14.7 13.7 16.6 12.3 10.1 — 19.0 31.1	D/E ratio (times)	1.0	0.6	0.7	1.0	1.0	1.0	1.3	1.6	1.8	1.8	1.8	
	Net D/E ratio (times)	0.8	0.4	0.5	0.8	0.8	0.9	1.1	1.5	1.5	1.6	1.5	
PBR (Price book-value ratio) (times) 1.9 2.1 1.6 1.0 1.1 1.3 1.0 0.8 1.0 0.8 0.9	PER (Price earnings ratio) (times)	19.0	26.3	21.4	14.7	13.7	16.6	12.3	10.1	_	19.0	31.1	
	PBR (Price book-value ratio) (times)	1.9	2.1	1.6	1.0	1.1	1.3	1.0	0.8	1.0	0.8	0.9	

Note: Amounts in U.S. dollars are for convenience only, calculated at an exchange rate of ¥136.34 to US\$1, the approximate rate on February 28, 2023.

* AEON MALL issued 23.5 million and 2.5 million new shares on June 19, 2013 and July 12, 2013, respectively.

AEON MALL conducted a 1.1 for 1 split for common shares on August 1, 2013. Accordingly, fiscal 2012 net-income per share has been calculated assuming this stock split occurred as of the first day of fiscal 2012.

* Due to a change in fiscal year, fiscal 2012 consists of the 12-month-eight-day period from February 21, 2012 to February 28, 2013.

Corporate Data

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		Value Creation Strategy
		Corporate Governance
		Corp

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11-Year Non-Financial Highlights

Non-financial Indicators v		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
New mails (Japan/Overseas) 3(2/1) 7(5/2) 11(7/4) 13(5/8) 7(5/2) 10(5/5) 7(4/3) 4(1/3) 3(1/2) 6(4/2) No. of reactivated mails (floor space expansion/rowation) 5(1/4) 11(0/11) 8(0/8) 12(1/11) 20(2/18) 14(2/12) 8(2/6) 15(4/11) 10(2/8) 11(0/12) 12(0/12) No. of trade Shopping centers - - - - 23 23 22 22 21 Total leasing area (m) Japan 3.498.400 6.615.5000 7,312.900 7,253.600 8,154,700 7,826,700 7,286,700 2,346,000 2,460,000 Overses 170.000 283.300 844,300 9,19,950 9,523.500 9,945,000 10,351,700 10,555,700 Energy consumption intensity (denominator, floor space/mail operating hours) (GJ/1,000 m* h) 0.539 0.510 0.475 0.453 0.432 0.410 0.373 0.364 0.384 0.373 (GJ/1,000 m* h) 0.539 0.510 0.475 0.453 0.432 0.410 0.379 <td>Non-Financial Indicators</td> <td>·</td> <td>· ·</td> <td></td> <td></td> <td></td> <td>'</td> <td></td> <td></td> <td>'</td> <td>·</td> <td></td>	Non-Financial Indicators	·	· ·				'			'	·	
No. of reactivated malls (floor space expansion/renovation) 5(1/4) 11(0/11) 8(0/8) 12(1/11) 20(2/18) 14(2/12) 8(2/6) 15(4/11) 10(2/8) 12(0/12) No. of urbanison/renovation) S.(1/4) 11(0/11) 8(0/8) 12(1/11) 20(2/18) 14(2/12) 8(2/6) 15(4/11) 10(2/8) 12(0/12) No. of urbanison/renovation) S.(1/4) 0.6115,900 6,899,0700 7312,900 7753,950 7923,800 8,154,700 7865,500 7922,700 7965,700 2,480,000 2,480,000 2,480,000 2,680,000 2,480,000 2,680,000 2,480,000 5,682,400 8,784,900 9,701,985,922,500 9,945,500 11,72,700 10,737,700 10,551,700 0,565,700 2,480,000 1,763,00 11,72,000 10,737,00 10,51,700 10,555,700 112,922 12,2251 124,691 Energy consumption intensity (demoninator: floor space/mail poerating hours) (GJ/1,000 m* k h) 0,513 0,475 0,453 0,432 0,410 0,401 0,379 0,364 0,384 0,379 (GJ/1,000 m*	No. of malls (Japan/Overseas)	64(61/3)	138(133/5)	148(139/9)	161(144/17)	166(147/19)	174(150/24)	180(153/27)	172(142/30)	174(142/32)	174(140/34)	178(143/35)
expansion/renovation/ 511/4/ 110//11 80(/8) 121/111 202/18 142/12 82//6 154//11 100//8 101/19 120/12 No. of uban Shopping centers — — — 20 21 23 23 22 22 22 21 23 23 22 22 24 24 23 23 22 22 22 24 24 23 23 22 22 22 24 23 23 22 22 24 112	New malls (Japan/Overseas)	3(2/1)	7(5/2)	11(7/4)	13(5/8)	7(5/2)	10(5/5)	7(4/3)	4(1/3)	3(1/2)	6(4/2)	3(2/1)
Total leasing area (m ²) Japan 3,498,400 6,615,900 6,996,700 7,312,900 7,753,950 7,923,800 8,154,700 7,276,500 7,222,700 7,286,700 2,287,000 2,287,000 2,287,000 2,287,000 2,287,000 2,287,000 2,287,000 2,286,000 2,480,000 2,072,100 2,286,000 2,286,000 1,286,000 1,282,000 2,072,100 2,286,000 1,285,700 2,286,000 1,285,700 2,286,000 1,282,000 2,072,100 2,286,000 1,055,700 Energy consumption intendity (denominator: floor space/mall operating hours) (GJ/1,000 m ² x h) 96,03 106,155 114,856 117,278 118,02 117,273 112,222 127,251 124,681 Energy consumption intensity (denominator: floor space/mall operating hours) (GJ/1,000 m ² x h) 0.539 0.510 0.475 0.453 0.432 0.410 0.401 0.379 0.364 0.384 0.373 Waste recycling rolume (t) 46,603 48,467 54,348 60,271 62,605 65,748 68,977 71,066 56,032 65,707 69,493		5(1/4)	11(0/11)	8(0/8)	12(1/11)	20(2/18)	14(2/12)	8(2/6)	15(4/11)	10(2/8)	10(1/9)	12(0/12)
Overseas 170,000 283,300 544,300 1,136,000 1,599,700 1,828,000 2,072,000 2,251,000 2,366,000 2,480,000 Total 3,668,400 6,899,200 7,541,000 8,448,900 9,019,950 9,982,700 9,948,500 10,173,700 10,555,700 Energy consumption incrude oil equivalent kl) 96,083 100,598 106,155 114,856 117,278 118,030 118,723 117,801 112,922 127,251 124,691 Energy consumption intensity (denominator: floor space/mail operating hours) (GJ/1,000 m² k h) 0.539 0.510 0.475 0.453 0.432 0.410 0.401 0.379 0.364 0.384 0.373 Energy consumption intensity (denominator: floor space/mail operating hours) (GJ/1,000 m² k h) 0.529 0.510 0.475 0.453 0.432 0.410 0.401 0.379 0.364 0.384 0.373 Energy consumption intensity (denominator: floor space/mail operating hours) (GJ/1,000 m² k h) 82,28 84,3 86.6 86.8 86.1 86.9 98.4 87.7 9.96	No. of urban Shopping centers	_	_	_	_	20	21	23	23	22	22	21
Total 3,668,400 6,899,200 7,541,000 8,448,900 9,019,950 9,523,500 9,948,500 10,173,700 10,351,700 Energy consumption (crude oil equivalent ki) 96,083 100,598 106,155 114,856 117,278 118,030 118,723 117,801 112,922 127,251 124,691 Energy consumption intensity (derominator: floor space/mall operating hours) (GJ1,000 m ² x h) 0.539 0.510 0.475 0.453 0.432 0.410 0.011 0.379 0.364 0.384 9.373 Energy consumption intensity Y0Y (%) 92.21 94.62 93.01 95.45 95.33 94.88 97.86 94.43 95.99 105.49 97.06 Waste recycling volume (1) 46,603 48.467 54,348 60.271 62,805 65,748 68.977 71.066 56,032 65,707 69.949 Waster consumption intensity (derominator: floor space/mall operating hours) (m ¹ /1,000 m ² k h) 0.46 0.44 0.37 0.34 0.32 0.32 0.30 0.26 0.27 90.6	Total leasing area (m²) Japan	3,498,400	6,615,900	6,996,700	7,312,900	7,753,950	7,923,800	8,154,700	7,876,500	7,922,700	7,985,700	8,075,700
Energy consumption (crude oil equivalent kl) 96,083 100,598 100,5155 114,856 117,278 118,030 118,723 117,801 112,922 127,251 124,691 Energy consumption intensity (denominator: floor space/mail operating hours) (GJ/1,000 m² x h) 0.539 0.510 0.475 0.453 0.432 0.410 0.401 0.379 0.364 0.384 0.373 Energy consumption intensity (denominator: floor space/mail operating hours) (GJ/1,000 m² x h) 92.21 94.62 93.01 95.45 95.33 94.88 97.86 94.43 95.99 105.49 97.06 Waste recycling volume (t) 46,603 48.467 54.348 60.271 62.805 65.748 68.977 71,066 56.032 65.707 99.6 Water consumption intensity (denominator: floor space/mail operating hours) (m ⁴ /1,000 m² x h) 3,183,332 3,328,665 3,175,143 3,354,719 3,592,795 3,612,049 3,496,000 3,457,894 3,496,469 Water consumption intensity (denominator: floor space/mail operating hours) (m ⁴ /1,000 m² x h) 0.46 0.44 0.37 0.34 <	Overseas	170,000	283,300	544,300	1,136,000	1,266,000	1,599,700	1,828,000	2,072,000	2,251,000	2,366,000	2,480,000
Description Description <thdescription< th=""> <thdescription< th=""></thdescription<></thdescription<>	Total	3,668,400	6,899,200	7,541,000	8,448,900	9,019,950	9,523,500	9,982,700	9,948,500	10,173,700	10,351,700	10,555,700
Identify a bit is a bit a bit is a bit a bit is a bi	Energy consumption (crude oil equivalent kl)	96,083	100,598	106,155	114,856	117,278	118,030	118,723	117,801	112,922	127,251	124,691
Waste recycling volume (t) 46,603 48,467 54,348 60,271 62,805 65,748 68,977 71,066 56,032 65,770 69,949 Waste recycling rate (%) 82.9% 83.2% 84.3 86.6 86.8 86.1 86.9 89.4 88.7 92.7 90.6 Water consumption (m ³) 3,183,332 3,328,665 3,175,143 3,354,719 3,592,795 3,612,049 3,629,433 3,596,512 3,146,507 3,457,894 3,496,469 Water consumption intensity (denominator: floor space/mall operating hours) (m ³ /1,000 m ³ k.h) 0.46 0.44 0.37 0.34 0.34 0.32 0.32 0.30 0.26 0.27 0.27 Trees planted (Japan, Overseas, ASEAN) 2,695,000 2,788,000 3,046,000 3,190,000 3,275,000 3,447,000 3,456,000 3,550,000 3,550,000 3,578,000 3,617,800 No. of emalls with EV charging stations (Japan, China, ASEAN) 2,695,000 2,788,000 3,146,000 3,297,00 3,447,000 3,457,600 3,578,000 3,617,800	(denominator: floor space/mall operating hours)	0.539	0.510	0.475	0.453	0.432	0.410	0.401	0.379	0.364	0.384	0.373
Waste recycling rate (%) 82.9% 83.2% 84.3 86.6 86.8 86.1 86.9 89.4 88.7 92.7 90.6 Water consumption (m ³) 3,183,332 3,328,665 3,175,143 3,354,719 3,592,795 3,612,049 3,629,433 3,596,512 3,146,507 3,457,894 3,496,469 Water consumption intensity (denominator: floor space/mall operating hours) (m ⁹ /1,000 m ² x h) 0.46 0.44 0.37 0.34 0.32 0.32 0.30 0.26 0.27 0.27 Trees planted (Japan, Overseas, ASEAN) 2,695,000 2,788,000 3,046,000 3,190,000 3,275,000 3,344,000 3,467,000 3,496,000 3,550,000 3,578,000 3,617,800 No. of malls with EV charging stations (Japan, China, ASEAN) 2,695,000 2,788,000 3,046,000 3,275,000 3,344,000 3,467,000 3,496,000 3,550,000 3,578,000 3,617,800 No. of Ev chargers (Japan, China) 60 103 187 1.045 1,944 2,332 2,404 2,418 2,424 2,663 <	Energy consumption intensity YoY (%)	92.21	94.62	93.01	95.45	95.33	94.88	97.86	94.43	95.99	105.49	97.06
Water consumption (m ³) 3,183,332 3,328,665 3,175,143 3,354,719 3,592,795 3,612,049 3,629,433 3,596,512 3,146,507 3,457,894 3,496,469 Water consumption intensity (denominator: floor space/mall operating hours) (m ³ /1,000 m ² x h) 0.46 0.44 0.37 0.34 0.34 0.32 0.32 0.30 0.26 0.27 0.27 Trees planted (Japan, Overseas, ASEAN) 2,695,000 2,788,000 3,046,000 3,190,000 3,275,000 3,467,000 3,496,000 3,550,000 3,617,800 No. of malls with EV charging stations (Japan, China, ASEAN) 25 35 73 128 136 149 158 154 155 158 173 No. of EV chargers (Japan, China) 60 103 187 516 1,045 1,944 2,332 2,404 2,418 2,424 2,663 No. of employees (consolidated) 1,042 1,689 2,024 2,313 2,871 3,091 3,303 3,447 3,656 3,756 3,801 No. of fema	Waste recycling volume (t)	46,603	48,467	54,348	60,271	62,805	65,748	68,977	71,066	56,032	65,707	69,949
Water consumption intensity (denominator: floor space/mall operating hours) (m³/1,000 m² k h) 0.46 0.44 0.37 0.34 0.34 0.32 0.32 0.30 0.26 0.27 0.27 Trees planted (Japan, Overseas, ASEAN) 2,695,000 2,788,000 3,046,000 3,190,000 3,275,000 3,344,000 3,467,000 3,496,000 3,578,000 3,617,800 No. of malls with EV charging stations (Japan, China, ASEAN) 25 35 73 128 136 149 158 154 155 158 173 No. of EV chargers (Japan, China) 60 103 187 516 1,045 1,944 2,332 2,404 2,418 2,424 2,663 No. of female managers 79 99 112 115 121 136 151 155 165 192 193 Ratio of female managers to total managers (%) 12.5 13.1 13.2 13.7 14.2 15.1 17.4 18.0 19.4 20.4 No. of female officers to total officers (%)	Waste recycling rate (%)	82.9%	83.2%	84.3	86.6	86.8	86.1	86.9	89.4	88.7	92.7	90.6
(denominator: floor space/mail operating hours) 0.46 0.44 0.37 0.34 0.34 0.32 0.32 0.30 0.26 0.27 Trees planted (Japan, Overseas, ASEAN) 2,695,000 2,788,000 3,046,000 3,190,000 3,275,000 3,344,000 3,467,000 3,496,000 3,550,000 3,678,000 3,617,800 No. of malls with EV charging stations (Japan, China, ASEAN) 25 35 73 128 136 149 158 154 155 158 173 No. of teV chargers (Japan, China) 60 103 187 516 1,045 1,944 2,332 2,404 2,418 2,424 2,663 No. of temployees (consolidated) 1,042 1,689 2,024 2,313 2,871 3,091 3,303 3,447 3,666 3,756 3,801 No. of female managers 79 99 112 115 1121 136 151 155 165 192 193 Ratio of female managers to total managers (%) 2	Water consumption (m ³)	3,183,332	3,328,665	3,175,143	3,354,719	3,592,795	3,612,049	3,629,433	3,596,512	3,146,507	3,457,894	3,496,469
No. of malls with EV charging stations (Japan, China, ASEAN) 25 35 73 128 136 149 158 154 155 158 173 No. of EV chargers (Japan, China) 60 103 187 516 1,045 1,944 2,332 2,404 2,418 2,424 2,663 No. of EV chargers (Japan, China) 60 103 187 516 1,045 1,944 2,332 2,404 2,418 2,424 2,663 No. of employees (consolidated) 1,042 1,689 2,024 2,313 2,871 3,091 3,303 3,447 3,656 3,756 3,801 No. of female managers 79 99 112 115 121 136 151 155 165 192 193 Ratio of female managers to total managers(%) 12.5 13.1 13.2 13.7 14.2 15.1 17.4 18.0 19.4 20.4 No. of female officers to total officers (%) -2 2 3 4 4 4 6 5 Ratio of female officers to total officer	(denominator: floor space/mall operating hours)	0.46	0.44	0.37	0.34	0.34	0.32	0.32	0.30	0.26	0.27	0.27
(Japan, China, ASEAN)253573128136149158154155158173No. of EV chargers (Japan, China)601031875161,0451,9442,3322,4042,4182,4242,663No. of EV chargers (Japan, China)1,0421,6892,0242,3132,8713,0913,3033,4473,6563,7563,801No. of employees (consolidated)1,0421,6892,0242,3132,8713,0913,3033,4473,6563,7563,801No. of female managers7999112115121136151155165192193Ratio of female officers-12.513.113.213.714.215.117.418.019.420.4No. of female officers to total officers (%)222344465Ratio of female officers to total officers (%)12.513.313.317.623.523.522.235.333.3	Trees planted (Japan, Overseas, ASEAN)	2,695,000	2,788,000	3,046,000	3,190,000	3,275,000	3,344,000	3,467,000	3,496,000	3,550,000	3,578,000	3,617,800
No. of employees (consolidated) 1,042 1,689 2,024 2,313 2,871 3,091 3,303 3,447 3,656 3,756 3,801 No. of employees (consolidated) 1,042 1,689 2,024 2,313 2,871 3,091 3,303 3,447 3,656 3,756 3,801 No. of female managers 79 99 112 115 121 136 151 155 165 192 193 Ratio of female managers to total managers (%) 12.5 13.1 13.2 13.7 14.2 15.1 17.4 18.0 19.4 20.4 No. of female officers -2 2 2 3 4 4 4 6 5 Ratio of female officers to total officers (%) 12.5 13.3 13.3 17.6 23.5 23.5 22.2 35.3 33.3		25	35	73	128	136	149	158	154	155	158	173
No. of female managers 79 99 112 115 121 136 151 155 165 192 193 Ratio of female managers to total managers (%) 12.5 13.1 13.2 13.7 14.2 15.1 17.4 18.0 19.4 20.4 No. of female officers 2 2 2 3 4 4 4 6 5 Ratio of female officers to total officers (%) 12.5 13.3 13.3 17.6 23.5 23.5 22.2 35.3 33.3	No. of EV chargers (Japan, China)	60	103	187	516	1,045	1,944	2,332	2,404	2,418	2,424	2,663
Ratio of female managers to total managers (%) — 12.5 13.1 13.2 13.7 14.2 15.1 17.4 18.0 19.4 20.4 No. of female officers — — 2 2 2 3 4 4 6 5 Ratio of female officers to total officers (%) — — 12.5 13.3 13.3 17.6 23.5 23.5 22.2 35.3 33.3	No. of employees (consolidated)	1,042	1,689	2,024	2,313	2,871	3,091	3,303	3,447	3,656	3,756	3,801
No. of female officers - - 2 2 2 3 4 4 4 6 5 Ratio of female officers to total officers (%) - - 12.5 13.3 13.3 17.6 23.5 23.5 22.2 35.3 33.3	No. of female managers	79	99	112	115	121	136	151	155	165	192	193
Ratio of female officers to total officers (%) — — 12.5 13.3 13.3 17.6 23.5 23.2 25.3 33.3	Ratio of female managers to total managers (%)	_	12.5	13.1	13.2	13.7	14.2	15.1	17.4	18.0	19.4	20.4
	No. of female officers	_	_	2	2	2	3	4	4	4	6	5
No of local staff members subrassa 202 E90 920 DEC 1112 112E 1200 1400 140E 1 E00	Ratio of female officers to total officers (%)	_	_	12.5	13.3	13.3	17.6	23.5	23.5	22.2	35.3	33.3
No. of local stall members overseas — 392 380 829 930 1,113 1,123 1,123 1,288 1,429 1,465 1,563	No. of local staff members overseas	_	392	580	829	956	1,113	1,125	1,288	1,429	1,465	1,563

* Figures for energy, waste, and water do not include those for PM contracted malls. Rates provided use multipliers including floor space of common areas and back areas.

* Energy consumption, energy consumption intensity, and energy usage reduction figures are fiscal April through fiscal March figures in conformance with the regular reporting requirements of the Act on the Rational Use of Energy.

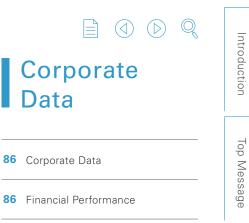
* Figures for waste output volume, recycling volume, and recycling rate are aggregated figures for specialty stores, common areas, and AEON MALL offices.

* Figures for water consumption and water consumption intensity are aggregated figures for common areas and AEON MALL offices.

* The number of trees planted is an aggregated number of trees in all malls including PM contracted properties.

* Figures for ratio of female managers to total managers before fiscal 2012 are not listed, because the number of employees increased as a result of signing a PM contract for the malls of AEON Retail Co., Ltd. in 2013.

* The number of local staff members overseas is listed in and after fiscal 2013, since when the opening of malls has accelerated.



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Corporate Profile (as of February 28, 2023)

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Please refer to our website for information on certifications and evaluations obtained from external organizations not mentioned above.

https://www.aeonmall.com/en/esg/basicdata/03/

Corporate Governance

Stock Information (as of February 28, 2023)

General Stock Information

Authorized No. of Shares:320,000,000 sharesNo. of Shares Issued:227,559,339 sharesNo. of Shareholders:200,850



Shareholder Notes

Fiscal Year End:	February 28 (or 29)	
Record date:	Record Date for Annual General Meeting of Shareholders	February 28 (or 29)
	Record Date for Year-End Dividend	February 28 (or 29)
	Record Date for Interim Dividend	August 31
Annual General		
Shareholders' Meeting:	Held annually by the end of May	

Minimum Trading Unit: 100 shares

Stock Listing: 1-3-3 Marunouchi, Chiyoda-ku, Tokyo, Japan Mizuho Trust & Banking Co., Ltd.

Major Shareholders (Top 10)

Name/Company Name	Number of Shares Owned (1,000 shares)	Percentage (%)
AEON Co., Ltd.	132,351	58.16
The Master Trust Bank of Japan, Ltd. (Trust Account)	13,430	5.90
Custody Bank of Japan, Ltd. (Trust Account)	7,423	3.26
Bnymsanv as Agent / Clients Lux Ucits Non Treaty 1	2,614	1.14
Japan Securities Finance Co., Ltd.	1,656	0.72
AEON MALL Trading-Partner Shareholding Association	1,500	0.65
State Street Bank West Client -Treaty 505234	1,417	0.62
Mizuho Bank, Ltd.	1,100	0.48
The Norinchukin Bank	1,100	0.48
Sumitomo Mitsui Trust Bank, Limited	1,100	0.48

Notes 1) Shareholdings are rounded down to the nearest 1,000 shares.2) Ownership ratios have been calculated excluding treasury stock (4,270 shares) and rounded to the nearest hundredth.

Credit Rating (as of February 28, 2023)

Rating Agency	Long-Term Rating	Short-Term Rating
Japan Credit Rating Agency, Ltd. (JCR)	А	—
S&P Global Ratings	BBB	_
Rating and Investment Information, Inc. (R&I)	A-	a-1

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