

Our History in Value Creation

-Supporting Lifestyles and Growing with Local Communities as a Life Design Developer-

AEON MALL continues to evolve in response to changing lifestyles.

As ever, we remain committed to growing and developing, both in Japan and overseas.



Right: Introduced cinemas



2010 Opened AEON MALL Tianjin TEDA (Tianjin, China)



Left: 2020 Opened AEON MALL Ageo (Saitama Prefecture)

Right: Provided domestic vaccination centers AEON MALL Kasukabe (Saitama Prefecture)



Left: 2022 Signed a cooperation agreement with Danang Province in Vietnam regarding store openings

Right: Opened AEON MALL Toki (Gifu Prefecture)

Evolved our shopping malls into infrastructure with entertainment, administrative, and community functions, and into disaster relief facilities

Developed unique malls localized to our communities while opening stores in Asia, where the middle class is growing

We provide solutions to local communities and society, without being bound to the framework of a commercial facility and establish ourselves as a core facility and social infrastructure in local communities.

Pursued measures to achieve high-profit growth in overseas business and to expand area market share in domestic business

Changes in Value Provided

1990s- CREATE shopping scenes by developing suburban locations

2000s- DEVELOP to become the leading developer in Asia

2020s- EVOLVE with communities under the idea of local co-creation as a Life Design Developer

2030 Vision

Transformed shopping by creating suburban shopping malls as motorization developed



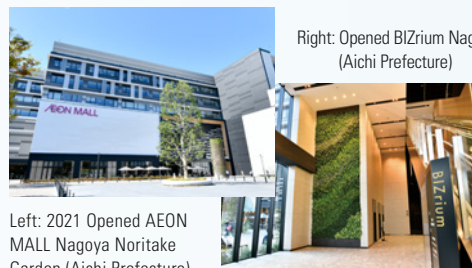
1992 Opened AEON MALL Tsugaru Kashiwa (Aomori Prefecture)

Contributed to solving regional issues both in Japan and overseas, becoming the leading commercial developer in Asia



2014 Opened AEON MALL Tan Phu Celadon (Vietnam)

Established diverse development patterns to suit local characteristics and needs



Left: 2021 Opened AEON MALL Nagoya Noritake Garden (Aichi Prefecture)

Right: Opened BIZrium Nagoya (Aichi Prefecture)

2030 Vision
Be a Co-Creator of Sustainable Region as a Life Design Producer
AEON MALL, Co-Creating With Our Communities.

▶ P.09

External (Legal) Factors and Independent Evaluations and Certification Factors and Independent Evaluations and Certifications

<p>1973 Large-Scale Retail Stores Law</p>	<p>2000 Act on the Measures by Large-Scale Retail Stores for Preservation of Living Environment</p>	<p>2011 Revised City Planning Act</p>	<p>2018 • MSCI Japan Empowering Women Index • Nadeshiko Brand</p>	<p>2020 • Certified as Health & Productivity Management Outstanding Organization • Selected for Somo Sustainability Index • Endorsed TCFD</p>	<p>2022 • Selected for the FTSE Blossom Japan Sector Relative Index • Acquired Platinum <i>Eruboshi</i> Certification • Submitted SBT Commitment Letter</p>
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