



In recent years, our lives and natural environment have become affected by "climate change" on a global scale. The impacts of "climate change" have also begun to emerge in Japan, and a wide range of areas were stricken by large-scale natural disasters last year. Amid this situation, many of AEON MALL's facilities have made efforts to become a temporary disaster evacuation site for local residents and a base for reconstruction as a local disaster prevention activity base. On the other hand, we will undertake various initiatives to solve the urgent, global plastic marine waste problems with the aim of coexisting with the environmental society. We are adapting the ESG (environment, social and governance) management in order to meet the needs of

customers and society, as well as achieving sustainable growth.

Through our continuous promotion of "Happiness Mall" and as a life design developer, our goal is to make our customers' lives exciting, by capturing changes in social climate and cooperating with our business partners regarding the values we should provide. In all countries where we operate our malls, we bring safety, security, and comfort to the lives of customers and the regional community.

In order to put these initiatives into practice, we will pursue further value enhancement of AEON MALL with you by deepening mutual trusts with local regions and business

partners in countries where we operate malls while utilizing the diversity of our employees and creating an environment in which each employee can fulfill his or her potential.

In this report, you will learn much more about how we proceed with our plans accompanied by actual examples and hopefully provide you with our essential principals along the way. We thank you sincerely for your continuous support and understanding.



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