

# CSR Accounting Report 2015



AEON MALL has been identifying the costs of environmental conservation and social/regional contribution activities and using them as indices for CSR management.

The sum of investments and expenses for environmental conservation activities for fiscal 2015 was 12,758 million yen, accounting for 148.8% over the previous year. As a company that engages in operating shopping malls, we will continue to

enhance investments in infrastructure development, which will contribute to the realization of an ecologically-aware society. Furthermore, we are strengthening measures to prevent global warming through investments to make a complete switchover to LED lighting and the introduction of energy-saving management.

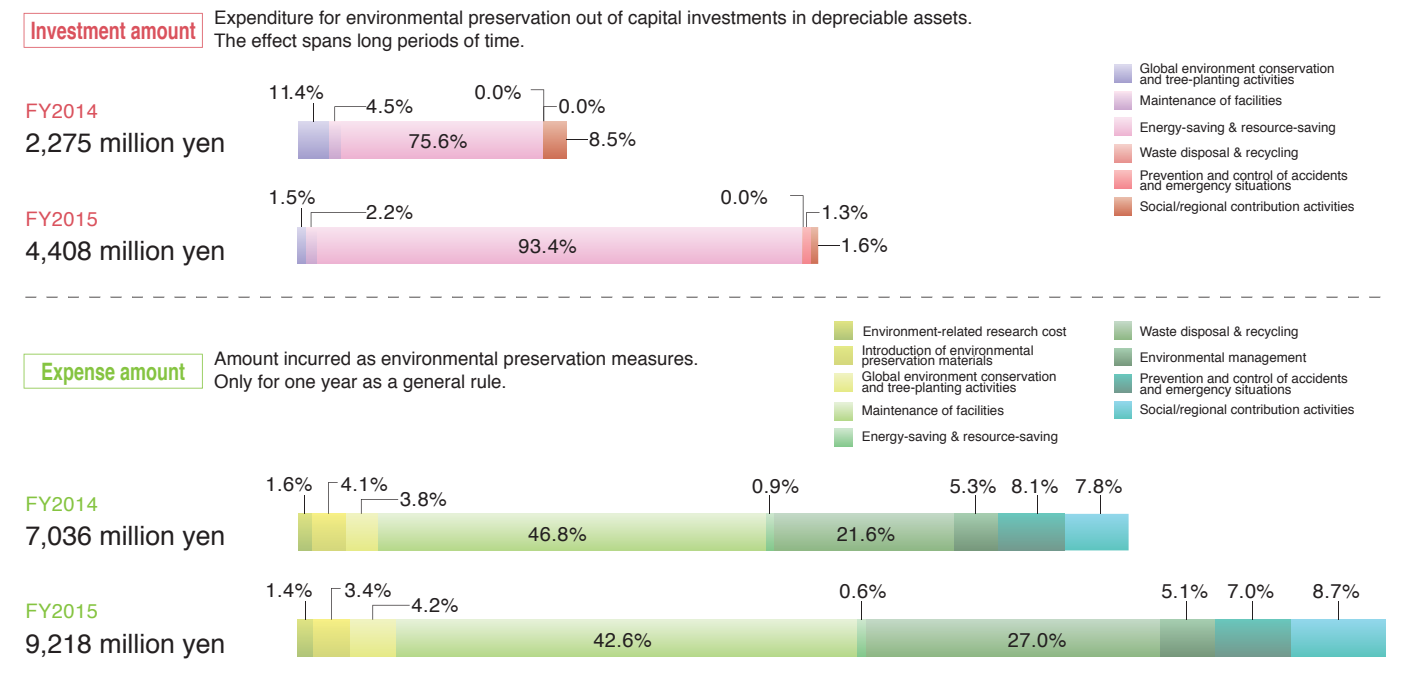
The sum of investments and expenses for regional/social con-

tribution activities was 868 million yen, amounting to 117.4% compared to the previous year. Our main initiatives are the management of AEON Yume-Mirai Nursery School to realize a comfortable workplace, "challenges to ultimate localization" stated in our management vision, and the inbound tourism promotion that also provides foreign customers with a comfortable shopping environment.

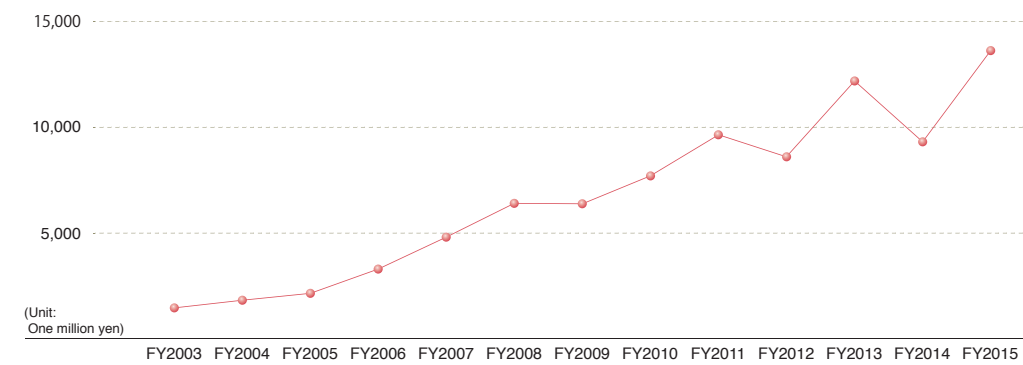
The sum of expenses for environmental conservation activities and social/regional contribution activities is 131.0% against the previous year. Having invested in measures against air pollution, water quality control, etc., as well as having strengthened management in operations control led to the increase. 146.3% against the previous year was summed up as the entire CSR accounting.

## Major breakdown of environmental conservation cost

|  | Investments  |              |                         | Costs        |              |                         | Total (Unit: One million yen) |               |                         |
|--|--------------|--------------|-------------------------|--------------|--------------|-------------------------|-------------------------------|---------------|-------------------------|
|  | FY2014       | FY2015       | Year-to-year comparison | FY2014       | FY2015       | Year-to-year comparison | FY2014                        | FY2015        | Year-to-year comparison |
| Environment-related research cost                            | —            | —            | —                       | 109          | 130          | 118.9%                  | 109                           | 130           | 118.9%                  |
| Introduction of environmental preservation materials         | —            | —            | —                       | 290          | 311          | 107.4%                  | 290                           | 311           | 107.4%                  |
| Global environment conservation and tree-planting activities | 259          | 64           | 25.0%                   | 267          | 386          | 144.2%                  | 527                           | 451           | 85.5%                   |
| Maintenance of facilities                                    | 101          | 96           | 95.1%                   | 3,289        | 3,927        | 119.4%                  | 3,391                         | 4,024         | 118.7%                  |
| Energy-saving & resource-saving                              | 1,719        | 4,116        | 239.4%                  | 65           | 62           | 94.9%                   | 1,785                         | 4,178         | 234.1%                  |
| Charging stands for electric vehicles                        | 118          | 540          | 456.1%                  | 3            | 5            | 156.8%                  | 121                           | 545           | 447.6%                  |
| Escalator  | 61           | 4            | 6.8%                    | —            | —            | —                       | 61                            | 4             | 6.8%                    |
| Solar power generation system                                | 732          | 703          | 96.0%                   | 20           | 29           | 140.8%                  | 753                           | 733           | 97.3%                   |
| LEDs   | 647          | 2,493        | 385.4%                  | —            | —            | —                       | 657                           | 2,493         | 385.4%                  |
| Water-saving equipment                                       | 70           | 19           | 27.3%                   | —            | —            | —                       | 70                            | 19            | 27.3%                   |
| Other  | 89           | 355          | 398.5%                  | 41           | 27           | 66.8%                   | 120                           | 383           | 292.9%                  |
| Waste disposal & recycling                                   | —            | 1            | —                       | 1,519        | 2,492        | 164.0%                  | 1,519                         | 2,493         | 164.1%                  |
| Environmental management                                     | —            | —            | —                       | 374          | 466          | 124.5%                  | 374                           | 466           | 124.5%                  |
| Prevention and control of accidents and emergency situations | —            | 60           | —                       | 572          | 640          | 112.0%                  | 572                           | 701           | 122.5%                  |
| Subtotal of environmental conservation activities            | 2,080        | 4,339        | 208.5%                  | 6,490        | 8,419        | 129.7%                  | 8,571                         | 12,758        | 148.8%                  |
| Subtotal of social/regional contribution activities          | 194          | 69           | 35.7%                   | 545          | 798          | 146.5%                  | 739                           | 868           | 117.4%                  |
| <b>Total</b>   | <b>2,275</b> | <b>4,408</b> | <b>193.8%</b>           | <b>7,036</b> | <b>9,218</b> | <b>131.0%</b>           | <b>9,311</b>                  | <b>13,626</b> | <b>146.3%</b>           |



## Changes in total cost of investments & expenses by fiscal year



(Unit: One million yen)

|        |        |
|--------|--------|
| FY2003 | 1,468  |
| FY2004 | 1,829  |
| FY2005 | 2,155  |
| FY2006 | 3,300  |
| FY2007 | 4,808  |
| FY2008 | 6,405  |
| FY2009 | 6,385  |
| FY2010 | 7,702  |
| FY2011 | 9,644  |
| FY2012 | 8,604  |
| FY2013 | 12,186 |
| FY2014 | 9,311  |
| FY2015 | 13,626 |

Period: March 1, 2015 to February 29, 2016 Scope: Within the applicable scope of ISO 14001 of AEON MALL Co., Ltd.

Note: Post-merger numerical values after the second half of FY2007

(1) Joint costs: As a general rule, the full amount is appropriated even if the cost joins with costs other than the purpose of environmental objectives.  
(2) Personnel expenses: As a general rule, personnel expenses for AEON MALL employees are not appropriated. However, personnel expenses for "facility maintenance" and "waste disposal & recycling" are appropriated.  
(3) Investments: Appropriated as investment in equipment and facilities to the reduction of environmental load occurring during the period. (Appropriated as expenses for the leasing contract.)  
Appropriated as investment if the amount at the time of implementation is clear for those items which have changed or has been transferred after implementation. (Ice Thermal Storage System, etc.)  
(4) Depreciation and amortization: Depreciation and amortization are not recorded.